!"#$%&'%(&)&$*+%', +!$", -'$+.'&$&%$&/-+!$%$"#+0-123$

!"#$%&'($)!*&)+$)!
,-./0&1'&+1#102!-$'&03)!4!-.53!56&1)7#!9&#1&!")'3:!,";;31'0$(!-$'&03)7#!<&=6$#!>&'=$!,"=&($?1=!
56&1)7#!-0$;6&'1$!-$1(?3'!,9)&'/;3)0&013'!56&1)7#!"#$%&'()&!#A#!-0$1'6&.$)!,C33(D>1'1'E!-$)F1=$/!
56&1)7#!&'(!G&++2!-0$)'!,H"5!I1&1/3'7
!J3F&'2!"''(.K&)#!-3'()&!I1;/6.0L#!&'(!C&106!M1=63#&/

+

4556

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7%#$-8

9)&/6!03!9)$&/ .)$/! : &/!06$!$ ' (43P406$4

06$'!$%;&'($(!03!]V!%!mV!P0!96$!($/1E'!3P!06$!E&)($'!:&/!3'=$!)$=0&'E.#&)!)3:/!3P!)&1/$(!+$(/8!+.0!=6&'E$(!03!&!=1)=.#&)!/;1)&#!&P0$)!06$!;$)?&=.#0.)$!:3)T/63;!1'!-;)1'E!WVdd!0'!&((1013'!03!/.;;#21'E!03!-T1(?3)$8/!>1'1'E!-$)F1=$/8!06$!E&)($'!;)3F1($/!3;;3)0.'101$/!P3)!$(.=&013'!&'(!)$/$&)=6!0'!10/!P1)/0!/$&/3'8!06$!E&)($'!6&)F$/0$(!d8dUm!;3.'(/!3P!;)3(.=$!&'(!6&/!(3'$!&+3.0!06$!/&?$!$&=6!/$&/3'!!96$2!)$=$1F$(!3F$):6$#?1'E!/.;;3)0!P)3?!06$!-T1(?3)$!=3??.'102!1'=#.(1'E!/0.($'0/8!;)3P$//3)/!&'(!>1'1'E!-$)F1=$/!&'(!C&=1#101$/!/0&PP!!a$!6$#(!06)$$!?&K3)!P.'()&1/1'E!F'0/!06&0!:$)$!&##!F$)2!:$##!&00$'($(!&'(!)&1/$(!i]UW!06&0!:&/!./$(!03!;.)=6&/$!E&)($'!/.;;#1$/!96$2!)$=$1F$(!?$(1&!=3F$)&E$!P)3?!96$!-&)&03E1&'8!&'(!96$!>&1#2!G&L00!&/!:$##!&/!P)3?!F&)13./!&)01=#$/!1'!-=3;$!Z&E&L1'$!&'(!-T1('$:/!!

P1 ' (1 ' E!06&0!_&/ / . ?1 ' E!06&0!06$!P&=1#102!1/!3 ; $ ' !UWn! (&2/!&!2$&)!,WUV! : $$T (&2/!& ' (!nn! : $$T$ ' (!
(&2/7!& ' (!06&0! : &/0$! ;)3(. =013 ' !1/!=3 ' /0& ' 0!06)3 . E63 . 0!06$!3 ; $)&01 ' E!2$&)!06$! Z .))&24 "1T1 ' /!
>1 ' 1 ' E! [&##! ;)3(. =$/!dmW!] f d!#+/!3P!P33 (! : &/0$!\!S)$4=3 ' / . ? $)! : &/0$!=3 ? ;)1/$/!X] !UnV!#+/!!3)!UV\m b !!
3P!061/! : $1E60!& ' (! ; 3/04=3 ' / . ? $)! : &/0$!1/!dW] !WXd!#+/!!3)!] n\W b \` !!96$!/0 . ($ ' 0/! : $ ' 0!3 ' !03!1 ($ ' 01P2!&!
(1PP$)$ ' 0!=3 ? ; 3/01 ' E!P&=1#102!3 ; 013 ' /! ($; $ ' (1 ' E!3 ' !06$!02 ; $!3P!P1 ' & ' =1&#!=3 ? ? 10 ? $ ' 0!06$!=3##$E$! : &/!
)$&(2!03! ? &T$\!!96$2!=3 ' =# . ($(!06&0!&!P&=1#102!#3=&0$(!3 ' !-T1(? 3)$!/! ;)3 ; $)02!1/! ' 30!K . /0! ; 62/1=&##2!
&' (!$=3 ' 3 ? 1=&##2!P$&/1+#$!+ . 0!$=3 ' 3 ? 1=&##2!/ . /0&1 ' &+#$!&/! : $##!&/!10! : 3 . #(!/&F$!06$!=3##$E$! ? 3 ' $2!
3 ' !P$)01#1L$)/!& ' (!&=0 . &##2! ;)3F1($!&!/0)$& ? !3P! ? 3 ' $2! ? &($!P)3 ? !/$##1 ' E!06$!=3 ? ; 3/0\

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=3% ' #123$%$&2 ' 8

0 ' !06$!P&##!3P!WVdV!06$!- . /0&1 ' &+#$! Z 3+1#102!-3# . 013 ' /!5#&//!0& . E60!+2!J$PP!Q#/$ ' ! ;)3(. =$(!06$!
-T1(? 3)$!53##$E$!5$ ' 0$ ' ' 1&#!S$($/0)1& ' !& ' (!*1=2=#$!S#& ' !1 ' !)$/ ; 3 ' /$!03!&!E)$&0$)! ' $$(!P3)!
/ . /0&1 ' &+#$!=& ? ; . /! ? 3+1#102\!96$!(3= . ? $ ' 0!06&0!06$!/0 . ($ ' 0/!E$ ' $)&0$(!$% ; #&1 ' /!06$! ' $$(/!P3)!
0)& ' / ; 3)0&013 ' !& ' (! ? 3+1#102!)$#&0$(!/3# . 013 ' /\!!!96$!=#&//!$% ; #3)$(!-T1(? 3)$!/!$%1/01 ' E!=3 ' (1013 ' /!
)$#&0$(!03!0)& ' / ; 3)0&013 ' !& ' (! ? 3+1#102!& ' (!=3 ? ; &)$(!-T1(? 3)$!03!10/! ; $$)!1 ' /010 . 013 ' /\!!96$2!
=3 ' (. =0$(!&!=& ? ; . /!/ .)F$2!03!(0) ? 1 ' $!= .))$ ' 0!0)$ ' (/!1 ' !0)& ' / ; 3)0&013 ' !& ' (!($/1)$(!
1 ? ;)3F$? $ ' 0/!& ' (!=3 ' (. =0$(!+1T$!& ' (!=& ? ; . /!& . (10/\!96$/$!& . (10/!P3= . /$(!3 ' !06$!& ? 3 . ' 0$! . /&E$$!
& ' (!#3=&013 ' /!3P!+1T$!)&=T/!& ' (!=)3// : &#T/\!0 ' !&((1013 ' $!06$/$!& . (10/!#33T$(!&0!&==$//1+1#102$! ; &06!
1// . $/!& ' (! ? 303)!F$61=#$!/&P$02\!96$!=#&//!&#/3!=3 ? ; 1#$(!(&0&!3 ' !06$!& ? 3 . ' 0!3P!#& ' (!&)$&!($F30$(!03!
=&)! ; &)T1 ' E!& ' (!+ . 1#(1 ' E/!3 ' !=& ? ; . /\!96)$$!3 ' 4=& ? ; . /!=&/$!/0 . (1$/!1 ' =# . (1 ' E!&! ; $)1 ? 0)! ; &06$!06$!
M3)06D-3 . 06!(1F1($$!& ' (!+1T$!/6&)1 ' E!&)$!61E6#1E60$(!1 ' !06$!(3= . ? $ ' 0!&/!P . 0 .)$!$PP3)0/!06&0!-T1(? 3)$!
=& ' !$% ; #3)$!03!1 ' =)$&/$!/ . /0&1 ' &+#$! ? 3+1#102!3 ' !=& ? ; . /\! " /!&!)$/ . #0!3P!06$! : 3)T!=3 ' (. =0$(!+2!061/!
=#&//!& ' (!06$!)$; 3)0$!&! ; $)1 ? 0)! ; &06!6&/!+$$ ' !=3 ' /0) . =0$(!+2!P&=1#101$/!& ' (! ' 3 : !1/!1 ' ! . /$!+2!06$!
=& ? ; . /!=3 ? ? . ' 102\!96$!P . ##!0$%0!3P!06$!)$; 3)0!=& ' !+$!P3 . ' (!+2!&==$//1 ' E!061/!#1 ' T^!
600 ; ^DD=? /& . 063)\/T1(? 3)$!\$(. D/ . /0&1 ' &+1#102D5& ? ; . /oG)3 . ; /D . ; #3&(D-0 . ($ ' 0- . /0&1 ' &+#$Z3+1#102
5#&//<$; 3)04C&##WVdV\ ; (P

+

7 %#$-8

-0 . ($ ' 0/!=3##$=0$(!+300#$/!P3)!06$!9& ' E!H%61+10\!96$!$F$ ' 0! : &/!=34/ ; 3 ' /3)$(! : 106!06$!9& ' E\
9&#1&!") ' 3 : !@dU!/0&)0$(!06$!H"5!=3 ? ; 3/01 ' E!/ . +4=3 ? ? 100$$\! Z $? +$)/!& ' (!/0 . ($ ' 0!1 ' 0$) ' /!+ . 1#0!&!
=3 ? ; 3/0!+1 ' ! : 106!06$!6$#; !3P(!)1!2(0)1T0 . 0071Tc417($)(!)3(&)-1(06!)3(3)-1-1($)(1)Z)P1(%)-1(1)Z . : $c417()-2(-2(!)1&)41

>.)1'E!06$!C&##!WVdd!/$?$/0$)8!/F)&#!/0.($'0/8!/;$&)6$&($(!+2!9&#1&!")'3:!BdU8!P3)?$(!&!E)3.;!
:1061'!-G"!03!(1/=.//!06$!P3)?&013'!3P!&!-./0&1'&+1#102!53?? 100$$!,-.537N!!96$!E)3.;!:&/!P3)?$(!1'!
)$/;3'/$!03!-G"B/!1'&+1#102!03!)$;)$/$'0!/0.($'0!=3'=$)'/!&'(!/.;;3)0!1'101&01F$/!06&0!&(()$//!
=&?;./!:1($!./0&1'&+1#102!1//.$/N!"!()&P0!3P!06$!3;$)&01'E!=3($/!P3)!06$!=3??100$$!:$)$!;.0!P3)06!
&'(!06$!/0).=0.)$!3.0#1'$(!P3)!06$!P3##3:1'E!/$?$/0$)8!:106!06$!.'($)/0&'(1'E!06&0!06$!=3??100$$!
:3.#(!+$!1'!&!0)1&#!;6&/$!&'(!$F&#.&0$(!+2!-G"!&0!06$!$'(!3P!06$!/$?$/0$)!03!(0)?1'$!10/!
PP=01F$'$//!&'(!'$=$//102N!96$!E)3.;!:&/!($/1E'$(!:106!&!/./0&1'&+1#102!/$'&03)8!/$F$'!:1##1'E'$//!
03!/$)F$!;3/1013'/N!96$/$!;3/1013'/!1'(1F1(.&##2!P3=./$(!3'!06$!03;1=/!3P!0)&'/;3)0&013'8!:&/0$8!E)$$'!
+.1#(1'E8!P33($!$'$)E2D=#1?&0$8!&=&($?1=/8!&'(!#&'(!?&'&E$?$'0!:106!&'!&((1013'&#!H"5!
)$;)$/$'0&01F$8!0:3!-4)$;!;3/1013'/8!&'(!&!/$'&03)N!-$'&0$!;&//$(!06$!($/1E'!3P!06$!=3??100$$!&'(!06$!
=3??100$$!:&/!3PP1=1&##2!P3)?$(!1'!06$!/;)1'E!96$!=3??100$$!1/!=3'01'.1'E!1'!10/!0)1&#!;6&/$!1'03!06$!
C&##!WVdW!/$?$/0$)8!&P0$)!:61=6!06$!P1'&#!($=1/13'!:1##!+$!?&($!+2!-G"!&+3.0!10/!=3'01'.&013'N!96$!
E)3.;!1/!=.))$'0#2!)$:)101'E!06$!3;$)&01'E!=3($/!&'(!)$P3)?&001'E!06$!/0).=0.)$8!=3?;#$01'E!&!/0&0./!
)$;3)0&8!&'(!;)3F1(1'E!1'P3)?&013'!03!306$)!/0.($'0/!F1&!06$!/0&0./!)$;3)0!:6$'!10!1/!=3?;#$0$N!96$!
=.))$'0!/0).=0.)$!3P!06$!E)3.;!1'=#.($/!/F)&#!:1##1'E'$//4034/$)F$!;3/1013'/8!3'$!-./0&1'&+1#102!

#3=&#D/ . /0&1 ' &+#$!P33 (! ; &)0 ' $) / 61 ; /℀!! Z &)T! : &/!/ . ; ; 3)01F$!3P!061/8!&/! : &/!J1 ? !<3/$8!/3!<1#$2!06$ ' !
: 3)T$ (! : 106!H - !03!1 ($ ' 01P2!&!P&= . #02!/ ; 3 ' /3)℀!! Z 3 ' 1=&!<&F$)$0!<1=60$)8! : 63!1/!1 ' ! * 13#3E28!& ' (!1/!& ' !H - !
" PP1#1&0$ (!C&= . #02! ? $? +$)8!&E)$$ (!03!&=0!&/!06$!P&= . #02!/ ; 3 ' /3)!P3)!06$!P1) /0!1 ' 0$) ' /8!& ' (!/6$!6&/!
)$? &1 ' $ (!06$!/ ; 3 ' /3)!3F$)!06$!=3 .)/$!3P!06$!U!/$? $/0$)/!06&0! : $!6&F$!3PP$)$ (!06$!1 ' 0$) ' /61 ; /℀!! - 6$!
=& ' !3 ' #2!6&F$!&! ? &%1 ? . ? !3P!X!1 ' 0$) ' /! ; $)!/$? $/0$)8!/3!1 ' !WVdW!06$)$! : $)$!X! (31 ' E!1 ' 0$) ' /61 ; /!3)!
1 ' ($; $ ' ($ ' 0!/0 . ($ ' 0! ;)3K$=0/!1 ' !06$! - ;)1 ' E!& ' (!C&##℀!! Z &)T!&=0/!&/!06$!3 ' 4/10$!/ . ; $)F1/3)!P3)!06$/$!
1 ' 0$) ' /!1 ' !06$!>1 ' 1 ' E! [&###8!$%=$; 0!P3)!3 ' $!3)!0 : 3!06&0!$106$)! (3!=3 ? ? . ' 1024+&/$ (!1 ' 0$) ' /61 ; /!3)! : 3)T!
(1)$=0#2! : 106!<1#$2!1 ' !06$! - . /0&1 ' &+#$! - T1 (? 3)$!3PP1=$℀!!961/!6&/!+$$ ' !/$0! . ; 8!06 . /!P&)8! . ' ($)!06$!H - Wnn!
3)!H - Unn!) . +)1=8!3)!P3)!1 ' ($; $ ' ($ ' 0!/0 . (2!=)$ (10℀!!0 ' P3) ? &013 ' !&+3 . 0!0 ' 0$) ' /61 ; /!P3)!=)$ (10!=& ' !+$!
P3 . ' (!&0^!!

45F4

AB% , - C&B#8

C3)!06$!P1)/0!01?$!1'!06$!61/03)2!3P!-T1(?3)$!e';#.EE$(8!06$!-./0&1'&+1#102!533)(1'&03)!:3)T$(!:106!&!E)&;61=!($/1E'!=#&//8!:61=6!=)$&0$(!06$!#3E38!&!)$&#401?$!$#$=0)1=102!(&/6+3&)(!a$+/10$\-;)1'E!WVdW8!-9"<-!(&0&!=3##$=013'!=3'01'.$(!1'!&'306$)!1'0$)'/61;!1'!06$!-./0&1'&+#$!-T1(?3)$!3PP1=$!+2!"#$%!*&)+$)\!!96$!+.#T!3P!06$!)$/$&)=6!;$)P3)?$(!:&/!3'!06$!=.))1=.#.?\!!H&=6!=3.)/$!#1/0$(!1'!06$!=3.)/$!=&0&#3E!:&/!#33T$(!&0!&'(!(0)?1'$(!1P!10!:&/!_-./0&1'&+1#1024<$#&0$(`!3)!_-./0&1'&+1#1024C3=./$(`!./1'E!($P1'1013'/!P)3?!-9"<-\!!M$&)#2!WVV!3P!06$!=#&//$/!:$)$!=#&//1P1$(!&/!$106$)!)$#&0$(!3)!P3=./$(8!:106!&)3.'(!XV!3PP$)$(!$&=6!/$?$/0$)\!!961/!#1/0!1/!=3'01'.&##2!.;(&0$(!&'(!)$=3.'0$(8!:106!'$:!=#&//$/!&((($(!03!06$!P.##!#1/0!$&=6!/$?$/0$)\0'!06$!C&##!3P!WVdW8!-9"<-!:3)T!=3'01'.$(\!!96$!P1'&#!;./6!P3)!(&0&!=3##$=013'!&'(!)$&=61'E!3.0!03!/0&T$63#($)/!6&/!+$$'!06$!P3=./\!!'!#30!3P!1'P3)?&013'!&'(!(!(&0&!6&/!+$$'!=3##$=0$(!3'!;$$)!&'(!&/;1)&'0!/=633#/!03!/$$!63:!06$2!6&F$!E3'$!06)3.E6!06$!-9"<-!;)3=$//!&'(!:6&0!6&/!=3?$!P)3?!06$1)!:3)T\!!961/!/$?$/0$)!1/!($(1=&0$(!03!=3?;#$01'E!06$!-9"<-!)$;3)0!&/!P.##2!&/!;3//1+#$!03!&==$//!1P!-T1(?3)$!/63.#(!;.)/.$!&!-9"<-!)&01'E!&'(!63:!10!=&'!+$!./$(!1'0$)'&##2!03!'30!3'#2!61E6#1E60!06$!/.==$//$/8!+.0!&#/3!03!($0$)?1'$!:6$)$!1'!06$!53##$E$!/./0&1'&+1#102!&=013'/!=&'!/01##!+$!0&T$'!03!?&T$!

G&)($'8!F1/10$(!S#$&/&'0!\&##$2!C&)?!&'(![3?$/0$&(!")01/&'!C&)?8!;)$;&)$(!&!($#1=13./!(1''$)!:106!
#3=&#!P33(/8!?$0!06$!>1'1'E![&##!/0&PP8!6$#;$(!:106!&!=3??.'102!E&)($'!;)3K$=0!&0!06$!-&)&03E&!<&=$!
53./)/$!P3)!06$!:3)T$)/!06$)$8!&'(!F1/10$(!06$!-&)&03E&!C&)?$)/!Z&)T$0N!!-0.($'0/!:$)$!&+#$!03!#$&)'!
&+3.0!:6$)$!06$1)!P33(!=3?$/!P)3?8!&'(!(1/=3F$)!:&2/!03!1'=)$&/$!#3=&#8!P&1)8!$=3#3E1=&##2!/3.'(!&'(!
6.?&'$!P33(!/3.)=$/!3'!=&?;./N!!H&=6!P1)/042$&)!/0.($'0!:63!;&)01=1;&0$(!;&1(!iUWX!P3)!061/!
3;;3)0.'102N
-0.($'0!Q)E&'1L$)/DC&=1#10&03)/^!Z&)E30!<$1/'$)!ßdf8!a1##!53':&2!ßdf8!<3L!C)$$?&'!ßdW8!&'(!306$)!
E&)($'!?$?+$)/8!&'(!:106!?1'1?&#!/.;;3)0!P)3?!<1#$2!M$.E$+&.$)!1'!06$!-./0&1'&+#$!-T1(?3)$!
QPP1=$N!!Z&)E30!<$1/'$)!&'(!a1##!53':&2!ßdf!=34P&=1#10&0$(!06$!;)3E)&?!1'!"!.E./0!WVdWN
0'!&((1013'!03!06$!<$&#!C33(!56&##$'E$!1'0$)'/61;!&'(!=&#=.#&03)!;)3=$//!1'!06$!>1'1'E![&##8!06$)$!1/!&!
E)3.;!3P!/0.($'0/!:3)T1'E!3'!06$!<$&#!C33(!56&##$'E$!=&?;&1E'8!:61=6!&/T/!P3)!&!=3??10?$'0!P)3?!
1'/010.013'/!03!;.)=6&/$!WVb!#3=&#!P33(!+2!WVWVN!!-0.($'0/!1'F3#F$(!:106!06$!<$&#!C33(!56&##$'E$!1'!
H"5!1'=#.($!-&)&6!")'(0!ßdf!,WVdd4dW7!C&106!M1=63#&/!,WVdd4dW8!WVdW4dU7!H#1L&+$06!536$'!,WVdd4
dW8!WVdW4dU7!&'(!306$)/N
-T1(?3)$!-0.($'0!G&)($'!1'!53.)/$/
-&)&6!*)$=T$')1(E$^!!HM!dVX^!!C33(!I10$)&=2N!!-&)&6!6&(!06$!/0.($'0/!F1/10!06$33.0.008 2Tc 410041 (&) 14 (0) 2 (!j ETQq0.24(

>$/1E'&0$(!/$)F1=$4#$&)'1'E!=3.)/$/!1'F3#F$!&'!&=&($?1=D=3??.'102!+.1#(1'E!;)3K$=0\!96$)$!1/!
=.))$'0#2!&!#1/0!3P!06$/$!=3.)/$/!+$1'E!3PP$)$(!1'!06$!-;)1'E!3P!WVdU\
+

<22,8

QF$)!06$!;&/0!P$:!2$&)/8!06$!G&)($'!6&/!0.)'$(!1'03!&!E)$&0!=3??.'102!/;&=$!P3)!/0.($'0/\!!96$)$!1/!
'3:!&!;1='1=!0&+#$!#3=&0$(!'$&)!06$!E&)($'!&'(!&'!1?;)3F$(!E&0$!03!E&1'!&==$//!03!06$1)!/03)&E$!

96$!>1'1'E![&##!6&/!&!=3.;#$!3P!(1PP$)$'0!&F$'.$/!03!E3!&+3.0!;.)=6&/1'E!06$!P33(/!06&0!E3!1'03!06$!
f8VVV!?$&#/!&!(&2!;)3F1($(!&0!-T1(?3)$!53##$E$%!!96$!#&)E$!?&K3)102!1/!+)3.E60!03!06$!=&?;./!+2!3'$!
3P!3.)!?&K3)!(1/0)1+.03)/%!!a$!6&F$!&!?&1'!=3'0)&=0!:106!3'$!(1/0)1+.03)8!&'(!06$'!/F)&#!306$)!
(1/0)1+.03)/!06&0!:$!:3)T!:106!3'!&!)$E.#&)!+&/1/%!!<3L!C)$$?&'!dW!&'(!HF&!C1##13'!dW!+306!:3)T$(!
03!.'($)/0&'(!061/!;)3=$//!&'(!6$#;!$(.=&0$!306$)!/0.($'0/!&+3.0!10!&/!&!;&)0!3P!06$1)!1'0$)'/61;!
(.)1'E!06$!-;)1'E!WVdd!/$?$/0$)%!!*$23'(!06$!;.)=6&/1'E!06)3.E6!06$!(1/0)1+.03)/8!06$!>1'1'E![&##!
:1##!&#/3!;.)=6&/$!3==&/13'&##2!(1)$=0#2!P)3?!P&)?/!v!3P0$'!+2!;.001'E!1'!&'!3)($)!06&0!=&'!06$'!+$!
;1=T$(!.;!&0!06$!C&)?$)8/!Z&)T$0%!!961/!1/!3P0$'!06$!:&2!06&0!#3=&#!P33(!1/!;)3F1($(!P3)!/;$=1&#!F'0/!
3)E&'1L$(!06)3.E6!06$!5&0$)1'E!(1F1/13'!:1061'!>1'1'E!-$)F1=$/%!!>.$!03!#1&+1#102!&'(!P33(!/&P$02!
=3'=$)'/8!63:$F$)8!06$!=3##E!:3.#(!;)P)!03!:3)T!:106!(1/0)1+.03)/%!!96$!=6&##$'E$!1/!06&0!
(1/0)1+.03)/!(3!'30!6&F$!06$!&+1#1028!=.))$'0#28!03!0$##!./!63:!?.=6!3P!3.)!P33(!1/!#3=&#!&'(!:6$)$!10!1/!
&##!=3?1'E!P)3?!1'!&'!$&/2!3)!$PP1=1$'0!:&28!:61=6!1/!:6$)$!06$!<$&#!C33(!5&#=.#&03)!033#!:1##!+$!F$)2!
6$#;P.#%!!Z.=6!3P!06$!P33(!=3?1'E!1'!P)3?!(1/0)1+.03)/!1/!'30!#3=&#!+$=&./$!3P!=6&##$'E$/!)$#&0$(!03!
/$&/3'&#1028!$=3'3?1=!F1&+1#1028!/03)&E$80)&'/;3)0&013'8!&'(!306$)!#3E1/01=/%!!0'!&((1013'!03!06$!
=&#=.#&03)!033#!:61=6!:1##!6$#;!.!/!E$0!&!+00)!/$'/$!3P!3.)!=.))$'0!)$&#!P33(D#3=&#!P33(!;.)=6&/1'E8!
06$!>1'1'E!-$)F1=$/!Z&'&E$?$'08!-./0&1'&+#$!-T1(?3)$8!&'(!#3=&#!P33(!1'0$)'/!&)$!$%;#3)1'E!306$)!
(1/0)1+.03)!3;013'/!&'(!?$063(/!03!6$#;!/.;;3)0!3.)!=.))$'0!(1/0)1+.03)/!03!+$=3?$!?3)$!
/./0&1'&+#$!&'(!P3)E$!?3)$!=3''$=013'/!03!#3=&#!P33(!;)3(.=$)/%

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O-I-3-'B-#